FY 2018 Financial Results 18 April 2019

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What we do

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We sell systems and solutions for mobile cooling and refrigeration to top quality customers granting people comfort, leisure and satisfaction





FY 2018 Results Highlights



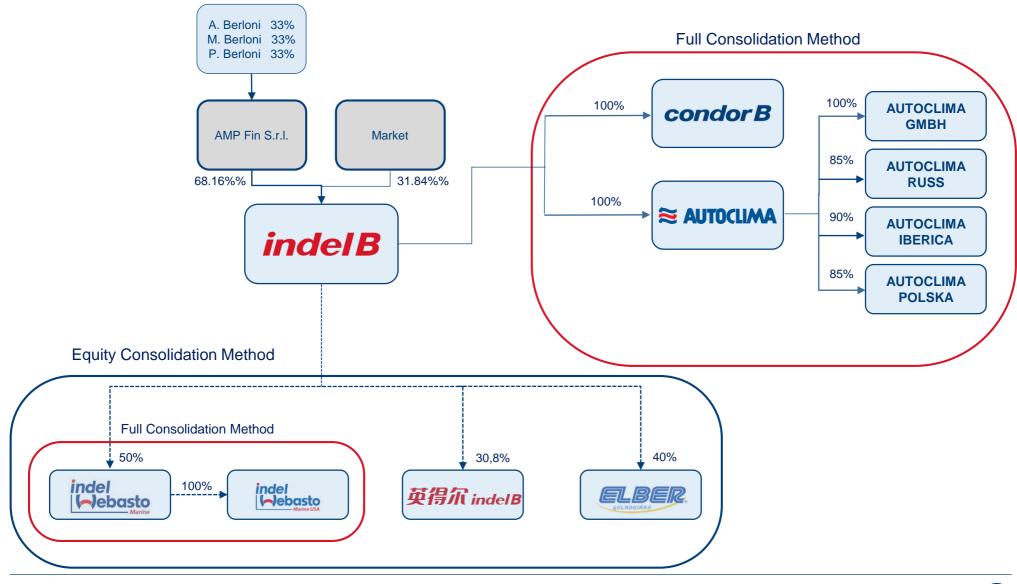
- Total Revenus Adj +25.8% at € 149.0m, (+26.4% at constant exchange rates);
 +8.4% like for like (+8.9% at constant exchange rates)
- Sales of products +27.0% at € 145.9m, (+27.5% at constant exchange rates);
 +9.1% like for like (+9.6% at constant exchange rates)
- **EBITDA Adj** for € 23.7m, compared to an EBITDA Adj of € 20.4m in FY 2017, with a €3.3 m increase; € 19.7m like for like
- **EBIT Adj** for € 19.8m, compared to an EBIT Adj of € 17.4m in FY 2017, with a €2.4m increase; €17.9m like for like
- Net Profit Adj at € 14.5m, compared to a Net Profit Adj of € 13.0m in FY 2017, with a € 1.5m improvement; €13.7m like for like
- Net Debt Position of € 5.9m (Net Debt Position € 14.7m as of 31 December 2017); Net Debt Position of € 5.5m like for like

Like for like: without considering the Autoclima Group acquired on 08 September 2017

Note: data adjusted for non recurring items (FY18 write-off equity investment in Guangdong; FY17 IPO costs, GE Capital closing costs and income coming from the fair value of Clima Motive, following the acquisition of control of the company).

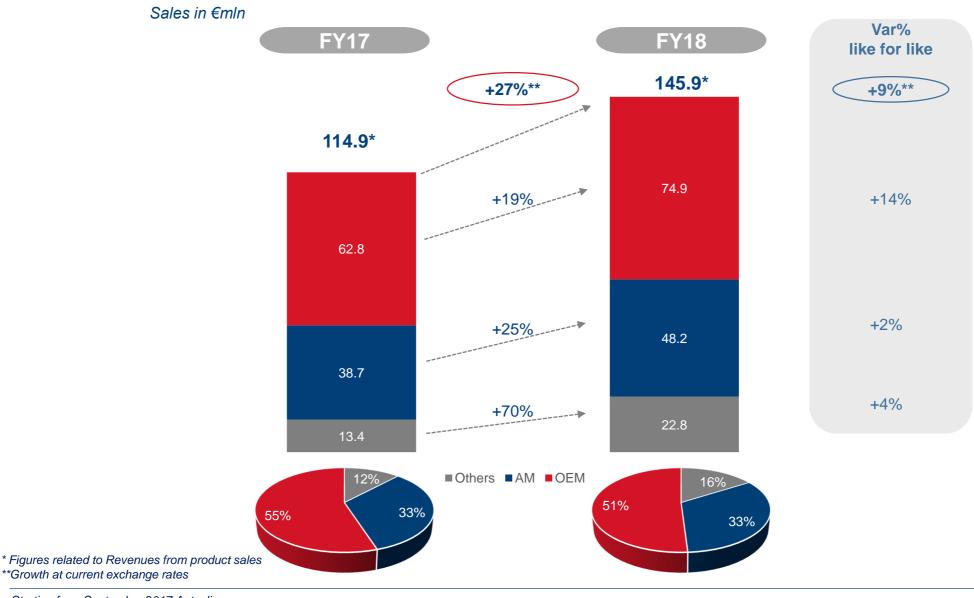
Group Structure 2018





Sales - Breakdown by Channel



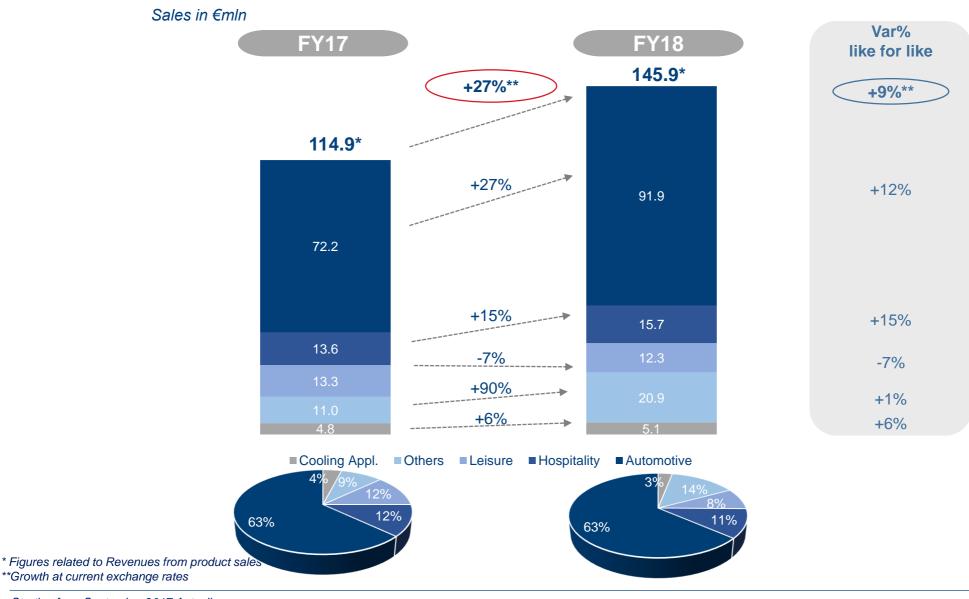


Starting from September 2017 Autoclima is fully consolidated

All distribution channels registered solid growth

Sales - Breakdown by Market



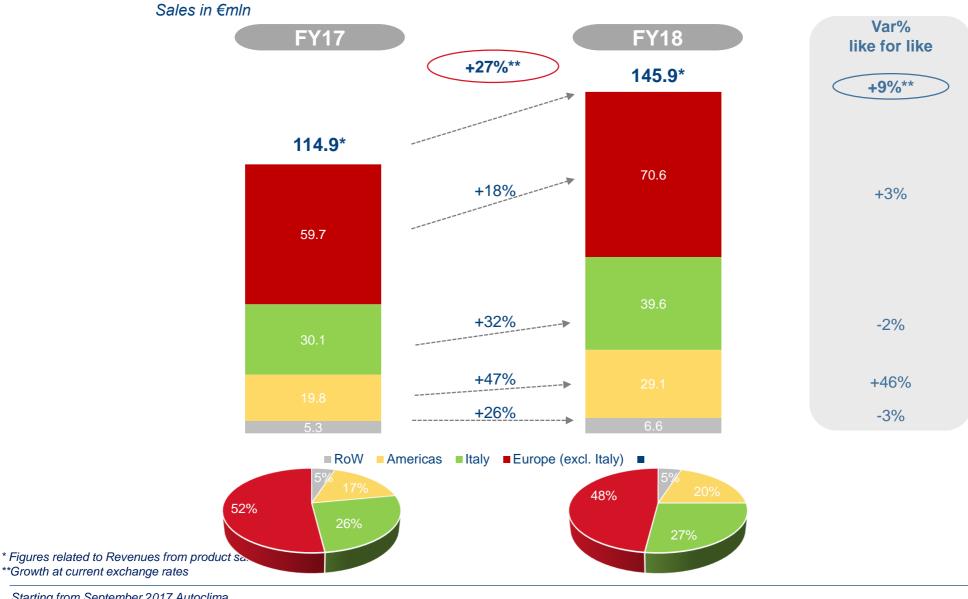


Starting from September 2017 Autoclima is fully consolidated

Strong double-digit growth in almost markets

Sales - Breakdown by Region

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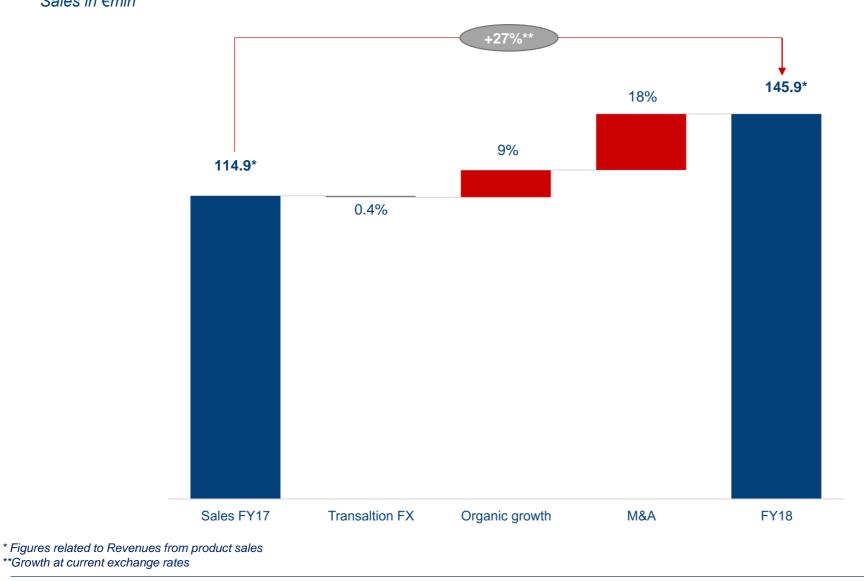
Starting from September 2017 Autoclima is fully consolidated

Positive revenue growth trend in all Regions

Sales Bridge



Sales in €mln

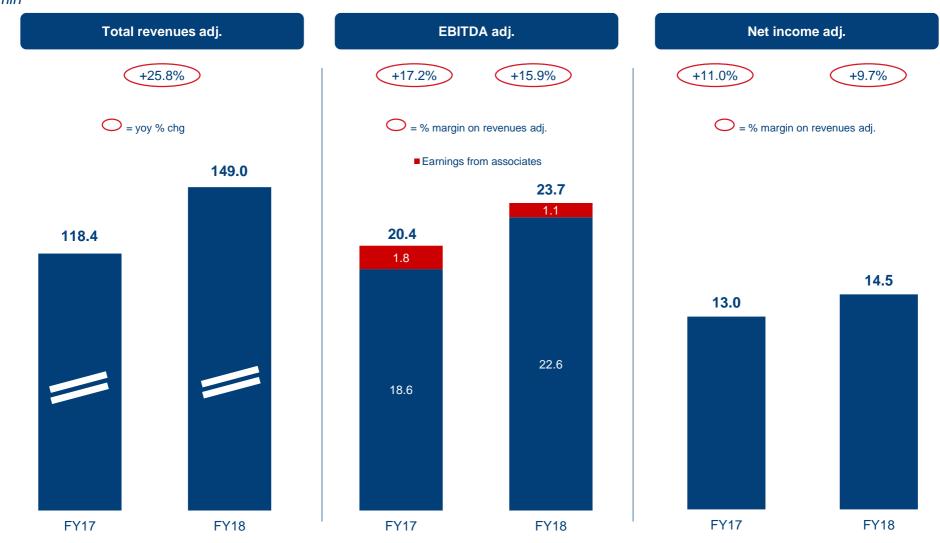


Starting from September 2017 Autoclima is fully consolidated

Healthy profitability

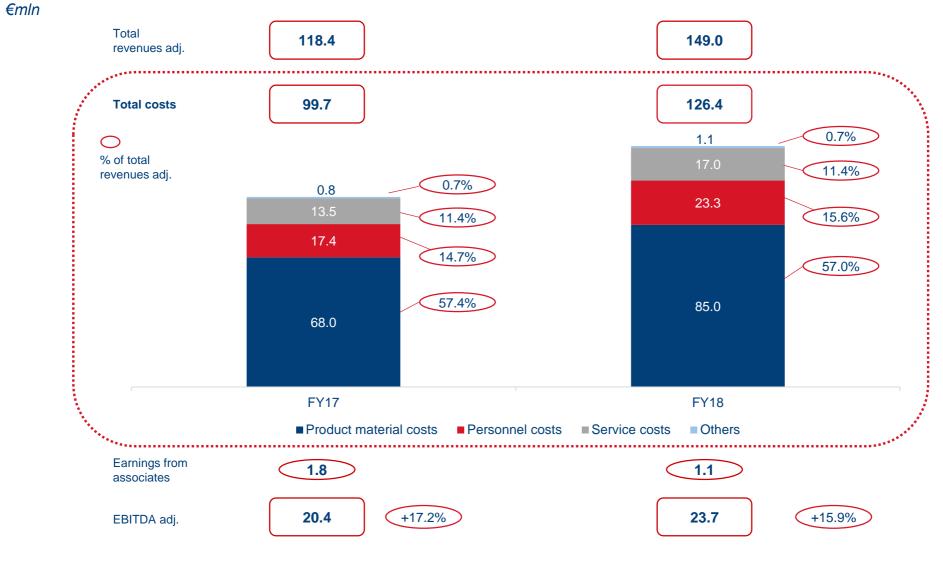
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Cost structure





Low fixed cost incidence

Capex and Net Operating Working Capital

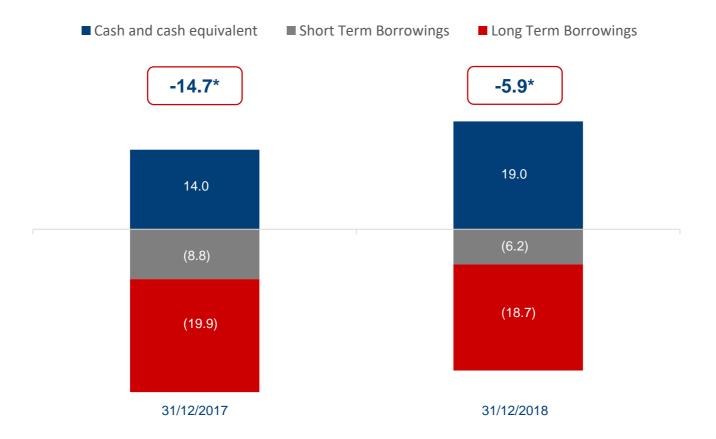


€mIn **Cash conversion** Net operating working capital 86% 81% Accout payables Account receivables Inventory 28% 28% ■ EBITDA Adj. ■ Capex 23.7 41.9 20.4 39.2 34.3 38.8 29.7 28.5 4.6 2.8 31/12/2017 31/12/2018 31/12/2017 31/12/2018 = cash conversion % = Net op.WC / Revenues adj.

Net Financial Position



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Appendix

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Consolidated income statement

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(€m)	FY 2018	FY 2017 * Restated
Total core revenues	146.8	116.8
Others	2.2	1.7
Total revenues	149.0	118.5
Total revenues adjusted	149.0	118.4
Product material cost	(85.0)	(68.0)
Service costs	(17.1)	(15.4)
Personnel costs	(23.3)	(17.4)
Other operating costs	(1.1)	(0.8)
Earnings from associates	(1.8)	1.8
EBITDA	20.7	18.7
EBITDA margin (%)	13.9%	15.8%
EBITDA adjusted	23.7	20.4
EBITDA adjusted margin (%)	15.9%	17.2%
Depreciations & Amortizations	(3.9)	(3.1)
EBIT	16.8	15.6
EBIT margin (%)	11.3%	13.2%
EBIT adjusted	19.8	17.4
EBIT adjusted margin (%)	13.3%	14.7%
Financial charges	0.1	(0.7)
Investement income	-	2.1
EBT	16.9	17.0
Taxes	(5.4)	(3.3)
Net Income	11.5	13.7
Net income margin (%)	7.7%	11.5%
Net Income adjusted	14.5	13.0
Net income adjusted margin (%)	9,7%	11.0%

Consolidated balance sheet

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(€m)	31/12/2018	31/12/2017 * Restated	
Assets			
Non-current assets			
Goodwill	7.1	7.1	
Intangible assets	10.2	11.5	
Tangible assets	27.1	25.0	
Investments accounted for using the equity method	10.9	15.2	
Other participations	0.1	0.1	
Non current financial assets	-	0.1	
Others	1.1	0.2	
Total non current assets	56.5	59.2	
Current assets			
Inventory	38.8	34.3	
Client receivables	28.4	29.7	
Cash & cash equivalents	19.0	14.0	
Income tax assets	0.1	0.6	
Others	3.0	2.8	
Total current assets	89.3	81.4	
Total assets	145.8	140.6	

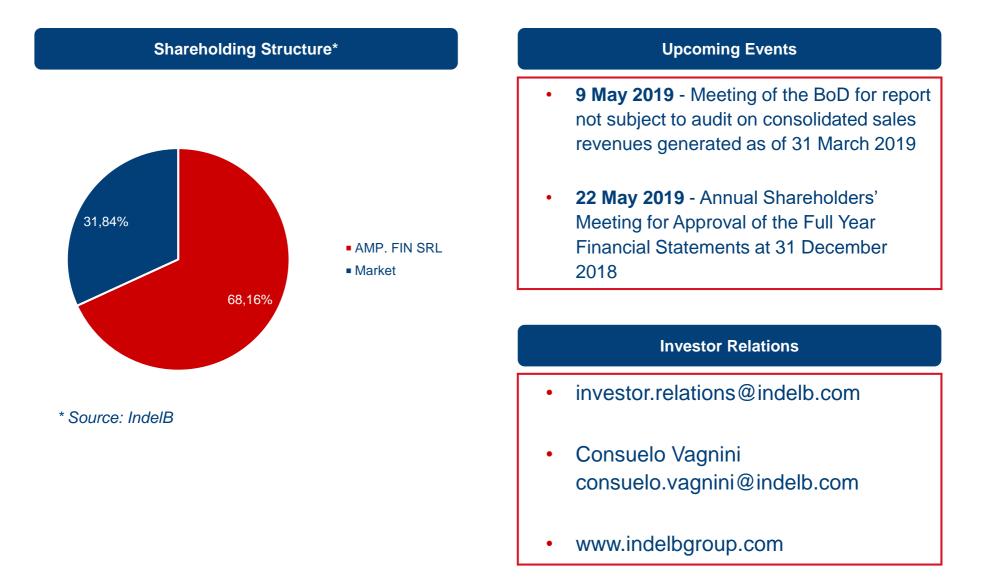
(€m)	31/12/2018	31/12/2017 * Restated
Liabilities and Shareholders' equity		
Shareholders' equity		
Share capital	5.8	5.8
Reserves	63.5	55.0
Net income	11.5	13.7
Total Shareholders' equity	80.8	74.5
Non-current liabilities		
Funds	1.7	1.9
Employee benefits	1.9	2.1
Non-current financial liabilities	18.7	19.9
Deferred tax liabilities	3.0	2.5
Total non-current liabilities	25.3	26.4
Current liabilities		
Account payables	25.4	24.8
Tax liabilities	1.2	0.2
Current financial liabilities	6.2	8.8
Others	6.9	5.9
Total current liabilities	39.7	39.7
Total liabilities and Shareholders' equity	145.8	140.6

Consolidated cash flow statement



(€m)	31/12/2018	31/12/2017 * Restated
Profit before tax	16.9	17.0
Adjustments for:		
Depreciations, Amortization & Provisions (incl. Inventory write-off)	4.0	3.7
Earnings from associates	1.8	(1.8)
Financial charges	(0.1)	0.7
Investement income	-	(2.1)
Net exchange differences	(0.3)	-
Net cash generated from operating activities before changes in working capital	22.3	17.5
Change in working capital	(2.1)	(4.3)
- Client receivables and other assets	0.5	(2.4)
- Inventory	(4.4)	(4.1)
- Account payables and other liabilities	1.8	2.2
Tax paid	(4.0)	(5.1)
Financial charges paid	(0.3)	(0.9)
Use of funds	(0.6)	(0.2)
Realized net exchange differences	0.6	-
Net cash generated from operating activities (A)	15.9	7.0
Net investments in tangible and intangible assets	(4.5)	(2.8)
Net investments in participations	(0.2)	(3.1)
Change in financial receivables	-	4.4
Financial cash for the year for acquisitions of subsidiaries	-	(30.3)
Dividend received	0.8	0.4
Net cash used in investing activities (B)	(3.9)	(31.4)
New loans	21.5	18.5
Loans repayments	(18.4)	(10.8)
Changes in shareholders' equity	-	29.3
Dividends paid	(4.0)	(3.8)
Change in other financial assets and liabilities	(6.2)	(1.0)
Net cash generated/(used) in financing activities (C)	(7.1)	32.2
Net increase/(decrease) in cash and cash equivalents (A)+(B)+(C)	4.9	7.8
Cash and cash equivalents at the beginning of the year	14.0	6.2
Exchange gains/(losses) on cash and cash equivalents	-	-
Cash and cash equivalents at the end of the year	19.0	14.0





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